
CAMPUS REPORT

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Increase in University's Strength May Result From Recent Actions

Within the first week of Spring Quarter, action appeared imminent on numerous issues that could materially strengthen the University's structure.

These are the major developments:

- The next member of the Board of Trustees may be a faculty member from another academic institution.

- A mailed ballot was to have been sent this week to all members of the Academic Council to determine the fate of ROTC on the Stanford campus.

- Richard W. Lyman, vice president and provost, will assume the role of general or executive vice president although his official title will remain the same; new administrative positions will be established for research and academic services and for undergraduate matters.

- All segments of the Stanford community are to be given an opportunity to express themselves on University-Stanford Research Institute relationships.

- Provost Lyman told the Academic Council the Univer-

sity has had some success in recruiting minority faculty members, and next year's freshman class is expected to contain about equal numbers of Black and Mexican-American students.

- Senate Chairman Leonard I. Schiff, physics; and Victor von Schlegell, vice president of the student body and chairman of the Student Education Council, strongly urge increased participation in Study of Education at Stanford hearings. (See story below.)

- The Council endorsed an earlier statement by the Senate which emphasizes third person responsibility and reaffirms rules of community conduct. (See *Campus Report*, April 2.)

Larger, Broader Board Membership

President Kenneth S. Pitzer told the Academic Council and the student legislature last week that there is a "relatively strong consensus" that the next member of the Board of Trustees will be a faculty member from some other university.

"The trustees at their last meeting indicated an interest in renewed consideration of the structure and composition of the Board, and I hope that they will initiate a formal study soon," the President reported to the Council.

Lists of prospective board candidates have been submitted to the trustee selection committee; however, in accord with normal procedures, it will be more than a month before the board chooses a successor to David Packard, who recently was named deputy secretary of defense.

Council To Vote by Mail on ROTC Issue

Following a one-hour discussion and debate as a committee of the whole, the Council last week decided 249-139 in favor of voting by mail on the future of ROTC at Stanford. The Council had requested by petition to review an earlier Senate decision to end academic credit for military training and education at the University.

The ballots will be mailed to the 999 members of the Coun-

Stanford Community Missing Opportunity To Be Heard on SES

Members of the University community may be missing their principal opportunity to be heard on Study of Education at Stanford recommendations prior to official action by the Senate of the Academic Council.

The Senate and the Student Education Council jointly are engaged in hearings on SES proposals. Acceptance of the recommendations could result in the most significant changes in Stanford's history and materially affect the functions of faculty, students, and staff into the University's long range future.

Faculty and student leaders are "distressed" with the failure of interested individuals and groups to appear at the public hearings where they have the opportunity to speak or propose amendments.

Three joint hearings have been conducted and were marked by conspicuously low attendance. Fewer than 20 nondelegates attended the first meeting, and even fewer par-

ticipated in the two subsequent sessions. In addition, a total of only 17 amendments, proposals, or abstracts were presented for consideration at the three meetings.

Senate Chairman Leonard I. Schiff, physics, expressed concern over the lack of participation when he addressed the Senate and the Academic Council within the past 10 days and urged members to take part actively in the proceedings.

"It provides a mechanism," he stated, "by which all members of the community—not students and faculty alone—are given the opportunity to participate."

Professor Schiff and Victor von Schlegell, vice president of the student body and chairman of the student council, issued this joint statement to the Stanford community:

"The members of the Academic Senate and the Student Education Council have been distressed by the poor attendance at the joint meetings of these two bodies which have

(continued on page 4)

cil at Stanford and on foreign campuses, and the result is expected to be known in about two weeks. Any action of the Council will be binding on the faculty, and the recommendation then will go to the President.

Enclosed with the ballot will be an explanation of the Senate's action.

In a resolution proposed by Professor G. L. Bach, economics, the Council voted to mail the ballot with these choices and containing this content:

"1. Approval of the Senate action of 13 February 1969 on ROTC.

"2. Disapproval carries the understanding that the President of the University will enter into negotiations with the Department of Defense and return to the Senate for its consideration not later than one year from this date a proposal for continuation of ROTC at Stanford which will assure programs consistent with academic objectives and standards of the University, and responsive to the views which have been expressed by reports, referenda and petitions of the University community."

New Decision-Making Positions

President Pitzer, in announcing to the Academic Council the new role of Dr. Lyman, said, "We will arrange between us a division of areas of primary interest and attention, but either will be authorized to act on any urgent matter in the absence of the other.

"Among the essential steps in this change are the appointment of two University-wide officers to whom broad operational authority will be delegated. This action will relieve the Provost of many day-to-day decisions and allow him to give greater time to long-range plans and policies."

The President revealed that a dean or vice president of research and academic services and a dean of undergraduate studies will be named.

These proposals were recommended in *SES Book X: Government of the University*. (See *Campus Report*, March 2.)

The responsibilities of the dean or vice president of re-

search and academic services "will be substantially those described by the SES report in recommendation 16b," according to President Pitzer, and "I shall be seeking advice at once on his selection."

Commenting on the proposed dean of undergraduate studies and Academic Council Committee on Undergraduate Studies, President Pitzer said:

"I agree fully with the SES statements about the need for a single person charged with primary responsibility for undergraduate academic programs. I agree also with the SES recommendation that there be a single Academic Council Committee on Undergraduate Studies and hope that the Senate will consider, and, hopefully, implement that change for next year. But, of course, that is the Senate's business.

"I note that the SES Governance Committee was divided on the exact arrangements for the deanship: a minority preferred that this position constitute one of the principal associates of the Dean of Humanities and Sciences. The majority of the Governance Committee, as well as the Steering Committee, preferred a University-wide officer reporting to the President and Provost, but suggested that he should participate in budget, appointment, and promotion decision-making as a member of the staff of the Dean of Humanities and Sciences.

"Dr. Lyman and I appreciate the arguments of each side in the SES Report and will await further discussion before adopting either alternative, but we feel strongly that this officer is needed and hope that progress can be made soon toward an appointment.

"In particular, I especially invite faculties of humanities and sciences, of engineering, and of earth sciences to consider this matter. I hope a decision can be made soon between the alternatives noted above, and that we can then proceed to the selection of the new dean."

Full Voice Assured on SRI Role

The Stanford community, through a series of cooperative actions, is assured a full voice in decisions affecting the University-SRI relationship.

A student-faculty report on University-SRI relations is scheduled to be released next Tuesday (April 15), and the University Advisory Committee has discussed with trustees the procedure for reaching a decision on its recommendations.

Last week, President Pitzer announced that he would appoint a committee to draft a questionnaire in which various constituencies may make their views known following publication of the SRI report.

He pointed out that the questionnaire proposed by the Advisory Committee is not designed to delay a board decision, but is to provide a cross-section of views on the issue from several different University constituencies. The questionnaire would be based on the report which will summarize a six month study by the student-faculty ad hoc committee.

About 800 members of the Stanford community, mainly

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Am 13

students, met in Dinkelspiel Auditorium last Thursday and made a series of requests relative to SRI and the University. They later presented these requests to President Pitzer, who said he would submit them to the trustees:

1. Bring SRI under tighter control and establish guidelines for "socially acceptable research."
2. Opposition to all classified research and any research in chemical-biological warfare, counterinsurgency at home or abroad, and studies against the people of Vietnam, Laos, and Thailand.
3. Declare a moratorium on any new research in these areas.
4. Stop current projects in these fields.
5. Hold an open meeting on campus to reach a final decision on SRI during the week of April 21.

President Pitzer spoke to the student legislature that evening, and, referring to the open meeting request, urged the students to "wait and see what the committee has to say before making up your mind." Asked by Legislature Speaker Yale Braunstein if a decision on SRI might be postponed until next fall, the President said: "I hope it's not that long."

During the discussion with the legislature, President Pitzer explained that while the University owns SRI, the present operating relationship is "very, very loose." Questioned about the need for SRI to be tied to the University, he said, "Applied research institutes have a role in this world, but they don't have to be hooked to universities."

Asked how he feels personally concerning some of these issues, President Pitzer said, "I'd be much happier if SRI was not in CBW [chemical and biological warfare]."

"What would really make me happy is to have the U.S. out of South Vietnam," he added.

President Pitzer noted that he personally would be happier if there were no classified research on campus. But the student-faculty committee supervising campus research now "is drawing the line very close to that."

While some persons believe the University should accept no contracts from the Department of Defense, President Pitzer explained they finance some basic projects that are almost indistinguishable from those sponsored by other agencies.

Minorities Increase; Troubles Not Over

Dr. Lyman reported to the Academic Council last week that there has been some success in recruiting minority faculty members, and it is hoped that next fall's freshman class will contain about equal numbers of Black and Mexican-American students. Although he pointed out that, "We have had trouble" and warned "... We shall almost certainly have more trouble ..." he expressed great faith in the University, and the Council members gave enthusiastic response to his remarks.

Dr. Lyman said that the Departments of History and English and, jointly, the Departments of Psychology and Communication, and those of Sociology and Anthropology, will

add new Black faculty members. "This is encouraging evidence," he said, "that diligent search can be rewarded with candidates from minority groups who meet fully the standards for appointment to our faculty."

He pointed out that next year's freshman class is expected to have a larger representation of minority students than any before it.

Dr. Lyman gave full credit to Luis Nogales, recently appointed assistant to the President, for attracting Mexican-American students to Stanford. The goal of equal numbers of Black and Mexican-American students "... appears possible to reach because of the late recruiting effort organized by Luis Nogales ... and conducted by members of Stanford's Mexican-American Student Confederation."

The Provost also disclosed there is encouraging evidence from the performance to date of the 10 students in Stanford's experimental admissions program "that we need not be as rigidly tied to traditional admissions criteria as most institutions now are. Obviously, this evidence is early and tentative—far too much so to support major changes in policy or practice," he said.

However, it was explained that next year 20 new students will be admitted to this program, "and as our experience grows, so too should our sensitivity to signs of character and ability that are not disclosed by tests and grades."

Dr. Lyman paid tribute to the Stanford academic community when he said, "Some of the most imaginative ideas and effective programs have been generated by individual members of the faculty, by departments, by schools, or by individual students, and student groups."

The Provost pointed out that many members of the faculty, staff, and student body made generous contributions to the fund which was established last year in honor of Dr. Martin Luther King. "The money thus raised—about \$80,000—is being used entirely for financial support of minority students," he said. "The need is many times that amount and it is continuing. Therefore, you will soon be receiving an invitation to renew and add to your support of the Martin Luther King Fund. I hope that you will respond with enthusiasm—and generously."

He warned that the kind of forward movement which Stanford has made in the last year "brings tension in direct proportion to its success. We have had trouble," he said, "and we are not alone in that. We shall almost certainly have more trouble, and I daresay that we shall not be alone in that either."

"It would be foolish to ignore the fact that generations of repressed hostility have now reached the surface and that we may expect that hostility to be expressed in many ways—most of them uncomfortable, some of them unacceptable—in the years ahead. It is not simply that there will be no easy victories; it is that in the short run, at least, it will be very hard to tell victory from defeat. The great strength of a university is the ability of its people to understand the past, live through the present, and plan wisely for the future. We shall need that strength in its fullest measure."